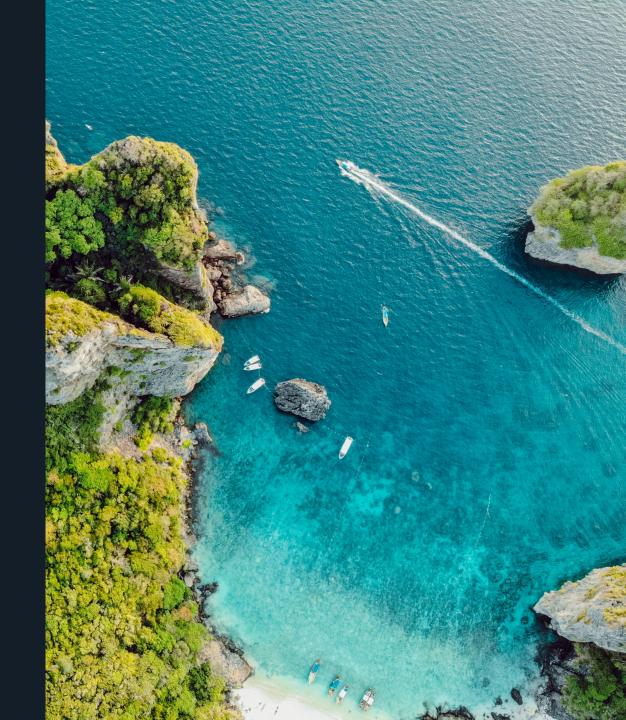
Thailand Hotel Investment & Transaction Market Update

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15 January 2024



Investment Hotspots

Total Hotel Transaction Volume 2010 - 2023

Hua Hin

Total Volume: THB 6.5bn (4% Number of Transactions: 6 Average Deal Size: THB 1.1br

Phang Nga

Total Volume: THB 4.8bn (3%) Number of Transactions: 7 Average Deal Size: THB 680mr

Phuket

Total Volume: THB 30.8bn (20% Number of Transactions: 29 Average Deal Size: THB 1.06br



Total Volume: THB 5.1bn (3%) Number of Transactions: 8 Average Deal Size: THB 640mr

Bangkok

Total Volume: THB 63.2bn (42% Number of Transactions: 54 Average Deal Size: THB 1.2bn

Pattaya

Total Volume: THB 7.3bn (5%) Number of Transactions: 14 Average Deal Size: THB 520mn



Thailand FY 2023 Volume

-64.3%

vs. -16% YoY for Asia Pacific

Samui

Total Volume: THB 9.8bn (7%) Number of Transactions: 17 Average Deal Size: THB 580mn

Others

Total Volume: THB 23.1bn (15% Number of Transactions: 30 Average Deal Size: THB 770mn

THB	Average 2011-2020	2021	2022	2023	Forecast 2024
Transaction Volume	11.7bn	12.2bn	11.8bn	4.2bn	9.0bn
Average Transaction Volume	959mn	761mn	911mn	705mn	N/A
No. of Transactions	12	16	13	6	N/A

*Numbers are approximates Average Deal Size are based per transactions

2023 & 2024 Transactions













ibis Portfolio – Krabi, Hua Hin and Phuket (40% stake)

Green Palace Hotel Chiang Mai

Beehive Boutique Hotel Phuket



Centara Grand Beach Resort & Villas Hua Hin



20-year Leasehold Miramar Hotel Bangkok



ibis Styles Bangkok Khaosan Viengtai (now Tinidee Trendy Hotel)



30-year Leasehold Karnmanee Palace Hotel Bangkok

Hotel Yield Spread Over Borrowing Cost





Source: JLL estimates Data as of November 2023

Hospitality Market in Review & Outlook



85% vacant possession, 15% encumbered





Balanced mix between value-add & core



39% leasehold



No conversion deals since COVID due to slow down in residential market



Developers dominated the market

Residential developers continue to expand their recurring income portfolio



Interest rate has peaked expected to gradually ease towards the end of the year







Japanese

are back

buying:

100% and JV

Companies rolling over & defaulting on their bond



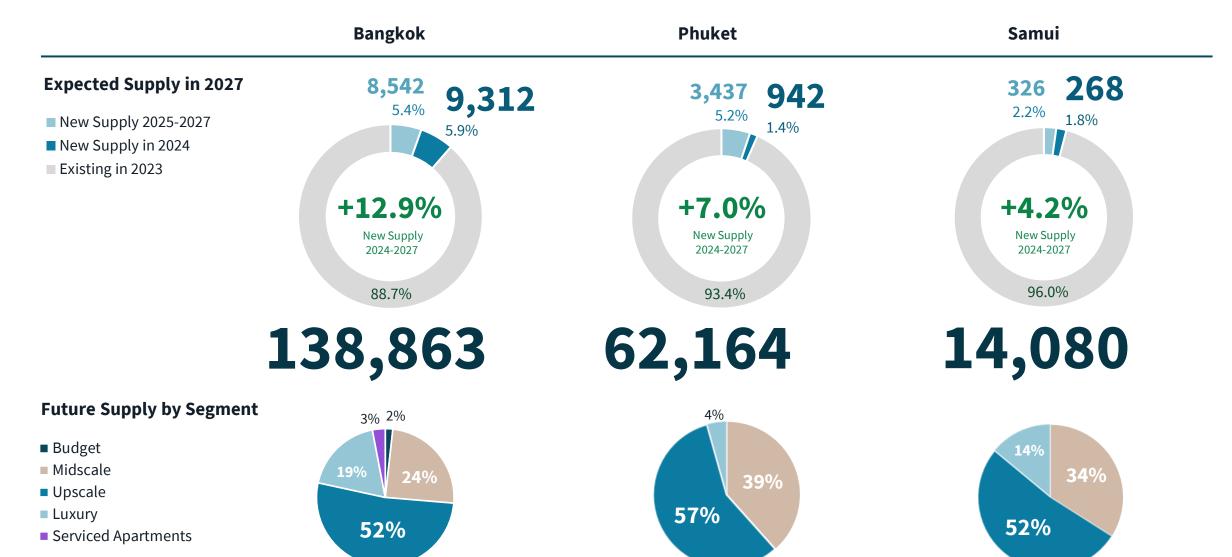


Healthy demand for trophy assets



Hotel Supply



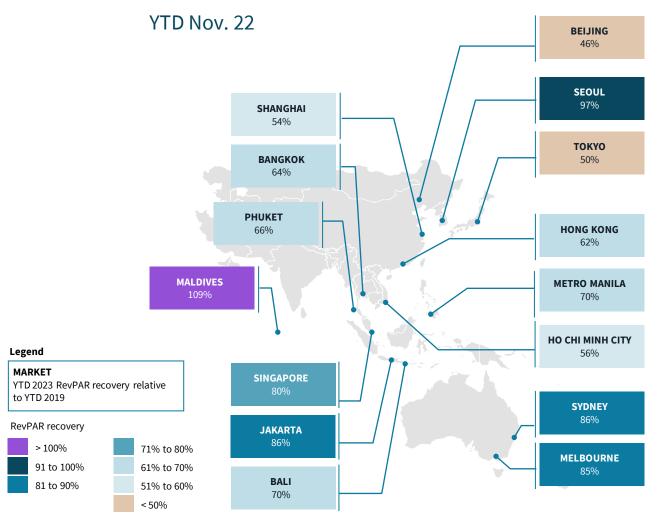


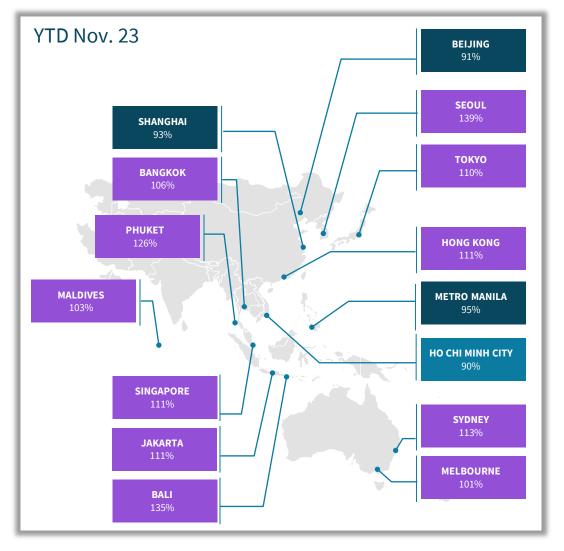
Source: STR, JLL

Hotel Performance in Asia Pacific



Most destinations in Asia Pacific recovered or exceeded pre-pandemic levels in RevPAR; continued recovery observed with more tourists





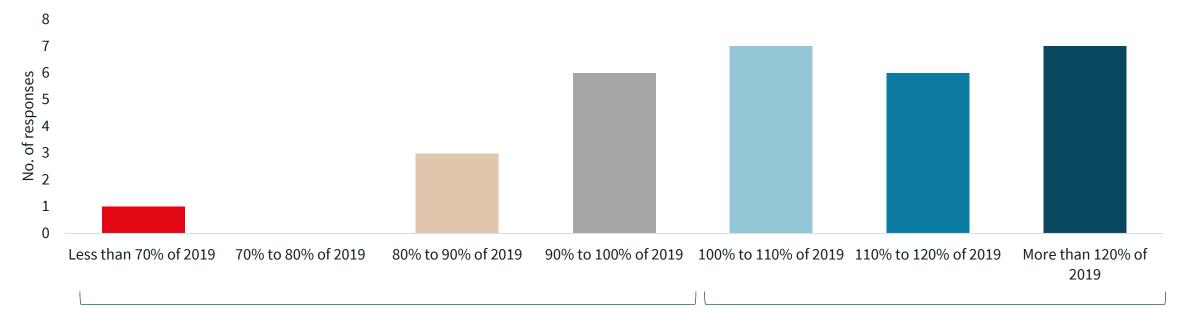
Source: STR, JLL

Hotel Operator Sentiment Survey 2023



With an anticipated higher Total Revenue, sentiment on GOP is positive for majority of the respondents and should reach or exceed pre-pandemic level in 2024

Q What is your expected GOP for 2024 compared to 2019?



33%

of the respondents

vs. 40% in Asia Pacific vs. 26% in Southeast Asia

67%

of the respondents

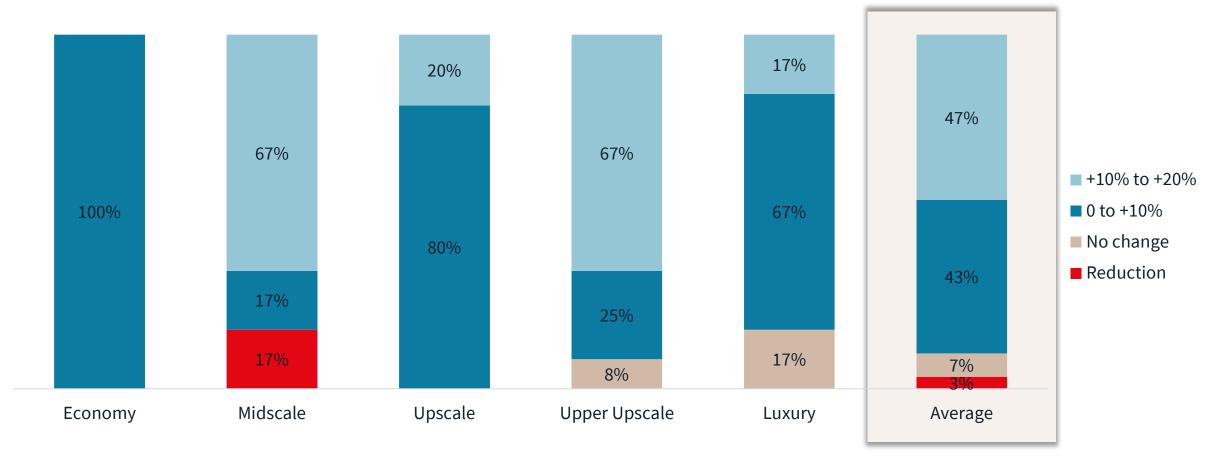
vs. 60% in Asia Pacific vs. 74% in Southeast Asia

Hotel Operator Sentiment Survey 2023



The highest Y-o-Y growth in labour cost in 2024 is expected in the midscale and upper upscale segments

Q How much would you expect your total labour cost to increase in 2024 when compared to 2023?



Hotel Operator Sentiment Survey 2023



When it comes to setting or achieving environmental goals in hotels, consistent and validated data and/or reports, and technology are the top challenges encountered in Thailand

Q In your opinion, what are the top 3 challenges in setting or achieving environmental goals in your hotel?

# 1	# 2	# 3
Limited capital or funds to tackle ESG goals	Lack of consistent and validated data and/or reports	Unsure which technology solutions to adopt







Key Takeaways



Airlift recovery will be key factor as number of international inbound flights are below pre-COVID level



Visa exemptions to boost inbound tourism and improve trading performance in 1H 2024

Bangkok, Phuket, and Samui to see a shift in supply to a greater proportion of upscale and luxury rooms by 2027

ADR to remain

strong in 2024,

Continued high costs and workforce shortage especially in midmanagement level

